



Corporate Profile

RBG and Subsidiaries
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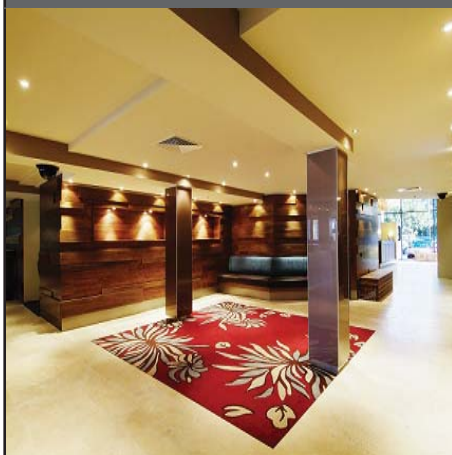
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Executive Summary





Executive Summary

RBG and its subsidiaries (RBG) is able to offer project and development services to the construction, property and resources sectors. Our philosophy is focused on the performance of services exceeding our client's expectations. We believe as an independent, privately-owned company, we have the flexibility to tailor our services and achieve outcomes to meet our client's requirements. Utilising our own fleet of heavy plant and our professional project management services, RBG is ideally suited to provide total project solutions to our clients.

RBG is able to provide a full heavy plant equipment service to clients starting from identification of the most efficient and suitable plant to complete the work, to sourcing and on-time delivery, full operation and integrated management, and if required, on-site maintenance of the equipment. Our fleet of heavy plant and other vehicles, which are currently in use on various mine and infrastructure projects in WA and QLD, consists of:

- Various Dozers
- Scrapers
- Graders
- Excavators
- Wheel Loaders
- Water Trucks
- Compactors
- Articulated Dump Trucks
- Support fleet, including a Dedicate Float Combination

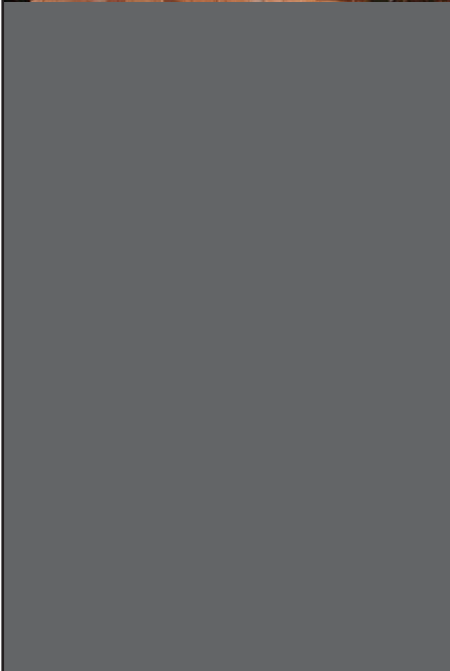
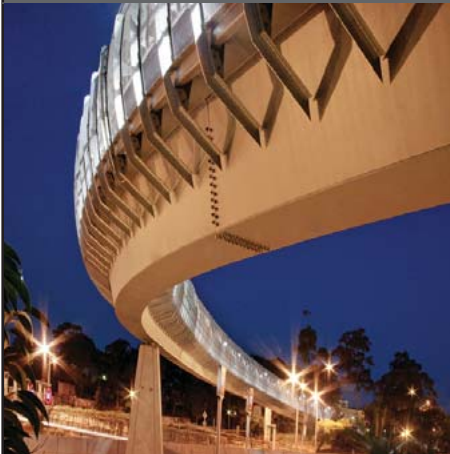
As a professional services company, RBG can support the construction infrastructure and resources, industries with a range of services including:

- Heavy Plant Operations for the Mining & Civil Sectors
- Wet and Dry Hire of Heavy Plant
- Development Management
- Project Management
- Client Representation
- Design Management
- Construction Management
- Managing Contractor
- Strategic Asset Management
- Project Recovery
- Strategic Business Solutions
- Property Management
- Facilities Management

Our company is built on the reputation of its employees, founded on the principles of discipline, respect and integrity. With established offices in New South Wales and Queensland, RBG has a workforce of approximately 70 employees, supporting a variety of expertise, experience, passion and commitment to deliver a diverse range of projects.

Our strategic management and professional skills, combined with proven processes, ensures quality outcomes for our clients. RBG believes in a team approach to deliver successful projects. We commit ourselves to a high level of consultation and cooperation with clients to develop and monitor projects to completion.

For further information, please contact Simone Olive on (02) 9965 0355.



Capabilities and Service Offerings



Capabilities & Service Offerings

RBG is a highly experienced and competitive professional group with an excellent reputation for completing projects to the satisfaction of clients. RBG understands the changing needs of clients and their traditional expectations of service. The group retains staff who are enthusiastic, progressive and dynamic. We employ highly experienced personnel, who take pride in their work and are motivated to satisfy and exceed the expectations of their clients. RBG has:

- A proven record for completing construction management projects on time and within budget
- Excellent capacity for planning, regardless of the complexity of the project
- Cohesive team approach
- Competitive pricing
- Fair and reasonable approach during contract negotiations
- Ability to perform
- Ability to quickly identify and address potential problems with projects

We are also able to provide the following services and advice to our clients relating to the delivery of the works:

- A highly skilled construction management team to manage the procurement, construction and handover of the works
- Establishment and maintenance of a quality assurance programme
- Implementation of a project cost and budget control, invoicing and financial reporting system
- Implementation of a comprehensive risk mitigation and safety management programme for the site.
- Develop and provide a comprehensive project programme, which will be updated to remain relevant throughout the duration of the works
- Develop and implement appropriate and accurate reporting regime
- Open lines of communication with all stakeholders
- Assessment of alternative design, materials or construction details to assist with cost control and programme
- Packaging of design, consistent with the scheduling of the works
- Management of Industrial Relations
- Management of community and stakeholder relations

Within the mining and resources sector, we have specific expertise and capabilities in

- Resource Planning
- Mine Planning
- Project Start Up Management including temporary accommodation to enable early start on ground works prior to permanent camp being provided.
- Contract Mining Services (including aspects of technical services)
- Mine Rehabilitation
- Engineering, Procurement and Construction Management (EPCM) – we have extensive experience in process engineering EPCM contracts on water and wastewater treatment facilities, sewerage and sewage treatment facilities and pipelines.
- Provision of Heavy Equipment and operators. RBG has over 250 pieces of plant and associated equipment for hire which includes:



Capabilities & Service Offerings

Machine Description	No.
COMPACTOR (815F & 825H)	6
DOZER (375, 475, D6-D11)	23
DUMP TRUCK (400, 740 & 740B, 769)	49
EXCAVATOR (312-374, PC138-PC1250)	49
FUEL TRUCK	1
GRADER (14H7M, 16H&M, 140H&M)	11
LOADER (930G, 988H)	6
PADFOOT ROLLER	12
PRIME MOVER	2
ROLLER	1
SCRAPER (824C, 637G)	24
SERVICE TRUCK	2
SMOOTH DRUM ROLLER	10
TELEHANDLER	2
TEREX FRANNA MAC25	1
TRENCHER (T455 & T555)	2
WATER CART (740, FE280)	8
WATER TRUCK (AH400)	2
WHEEL LOADER (L90E&F, 544J)	3
WHEELED EXCAVATOR (S180)	1

As part of its Property Services offering, RBG through its subsidiary RPS Management Pty Ltd, manages several properties, including two substantial office buildings and several developments.

RBG manages over 16,000m² of office buildings on behalf of the owners. The services include:

- Leasing and lease management
- Assessment and control of capital expenditure
- Monitoring and control of repairs and maintenance
- Optimisation of project value
- Accounting, banking and finance

Several development properties are managed on behalf of the owners. These range from raw land through to developed residential assets.

Comprehensive feasibility analyses are completed for all properties as required by owners.



Workplace Health and Safety



Workplace Health and Safety

RBG is committed to the implementation and maintenance of a Workplace Health and Safety Management System for all projects undertaken by the company. The system is designed to comply and exceed with the requirements of the State and Federal Work Health and Safety Act and Regulations, Government Workplace Health and Safety Management System Guidelines, Australian Building Codes and with RBG's own quality, safety and environmental management systems.

RBG is committed to the safety of their staff and Contractors. Achieving zero harm in safety and these high safety standards will not be compromised.

RBG's safety objectives are met by ensuring the following:

- A project specific site safety plan is prepared, implemented and communicated to all personnel who will be working on site.
- All personnel engaged on the project, are appropriately inducted and trained in Workplace Health and Safety, as required by the client and our company.
- All personnel undertake to be responsible for the safety of the workplace and their fellow workers.
- Regular work practice checks are performed on site.
- All plant and equipment is in good working order, and operators are trained and/or qualified in the operation of the equipment.
- All personnel have been trained for their specific job.
- Incidents, unsafe acts, unsafe conditions and accidents are promptly reported and investigated.
- Correct preventative measures are implemented in the event of an accident.
- Potential risks/hazards are identified, documented and controlled through communication between RBG, the client and site personnel.



Quality Assurance





Quality Assurance

RBG is committed to the implementation, execution and continual improvement of an integrated quality, safety and environmental management system.

The Management of RBG is dedicated to the delivery of projects in compliance with specified quality requirements. Our objective is to ensure that our clients receive the highest quality of work at competitive costs and delivered within specified timeframes.

The company aims to achieve improved productivity, efficiency and quality of work by having an effective and properly managed quality system that is certified by Standards Australia to AS/NZS ISO 9001/2000. This includes ensuring that personnel are suitably trained and that they adopt construction methods and practices that comply with relevant statutory and regulatory requirements, including the needs and expectations of communities.

RBG will achieve its goals through:

- Involvement of all employees, customers and suppliers
- Clear policy guidelines
- Clear responsibility guidelines
- Superior workforce
- Strong leadership
- Adequate resources.

The management team at RBG actively encourages all staff, clients and stakeholders to observe our Quality, Safety and Environmental Management System and contribute to its ongoing improvement.



Environmental Management





Environmental Management

RBG is committed to performing to a high environmental standard and promoting sustainable construction practices on its sites.

To ensure this standard is met, RBG operate on an ISO14001 Environmental Management System (EMS) across all of its projects. The EMS ensures our construction methods and those of our subcontractors, identify and comply with all relevant Australian statutory authority and legislative obligations, special client requirements, the communities' needs and all reasonable expectations of a construction company operating in a variety of challenging conditions.

RBG's Environmental Management System:

1. Identifies and assesses all relevant potential environmental aspects and impacts
2. Establishes the compliance objective, goals and targets for each impact
3. Operates hierarchy-based control strategies to meet the compliance objective
4. Is regularly and systematically checked for effectiveness
5. Performance is regularly reviewed to continuously improve it

All staff, employees, subcontractors and suppliers are encouraged by RBG to participate in the implementation operation and improvement of our Environmental Management System by:

- Contributing their ideas and experiences in developing innovative and improved work method and control approaches.
- Reporting potential problems and identifying further opportunities for improvements.

RBG is also committed to promoting sustainability across its projects, through the protection of:

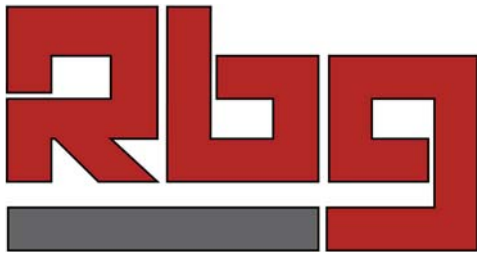
- Threatened and endangered species of flora and fauna on and around its sites
- Cultural and heritage structures and terms it may find
- Good working relations and the trust of the communities within which it operates

Encouragement is also given to the minimisation of use of energy, water and the generation of waste wherever possible.



Project Profiles





GLNG Roma

McConnell Dowell Corporation

Location

Roma, QLD

EPCM Consultant

Fluor

Client

Santos

Contract Value

\$90 Million

Contract Timeframe

58 Weeks (ongoing)

Heavy Plant Leasing Pty Ltd, a subsidiary of RBG is contracted to McConnell Dowell, who are engaged to construct the upstream processing plant. Located about 50kms north-west of the Central Queensland town of Roma. RBG is providing a variety of heavy earthmoving machinery, associated support vehicles, maintenance facilities, light vehicles and compaction equipment, all of which is supported by supervisors and management.

The scope of works consists mainly of bulk earthworks, cut and fill excavation, access roads, trimmed and cut pads for the main compressor area, drainage monitoring compound and the construction of four separate ponds capable of holding 835 megalitres of solution. The excavated ponds will be lined with re-inforced concrete, all of which will be supported with over three thousand screw piles.

The total earthworks volume is approximately 1.6 million cubic metres. When complete, the project will provide a collection point for the surrounding regions coal seam gas extraction. The plant will also have the capability of processing brackish water through reverse osmosis.





Queen Square Law Courts

Law Courts Limited

Location

Sydney, NSW

Contract Type

Construction Management

Contract Value Forecast

\$241 Million

Contract Timeframe

260 weeks to date (ongoing)

Due for completion mid 2013

Architect

Hassel / Group GSA

Key Engineers & Consultants

Meinhardt / Sinclair Knight Merz

Quantity Surveyor

Aqunta

The Queen Square Law Courts is a 27-storey building situated in a spectacular location at the southern end of Macquarie Street. There are extensive views over Hyde Park and Sydney Harbour as well as over the City of Sydney.

RBG has been engaged to upgrade the buildings services, and improve the quality, amenities and efficiency of the internal spaces to the benefit of the various building users. The building currently houses the NSW Supreme Court, Federal and High Courts of Australia as well as the Chief Justice's, and historically, the Attorney General and Solicitor General of Australia.

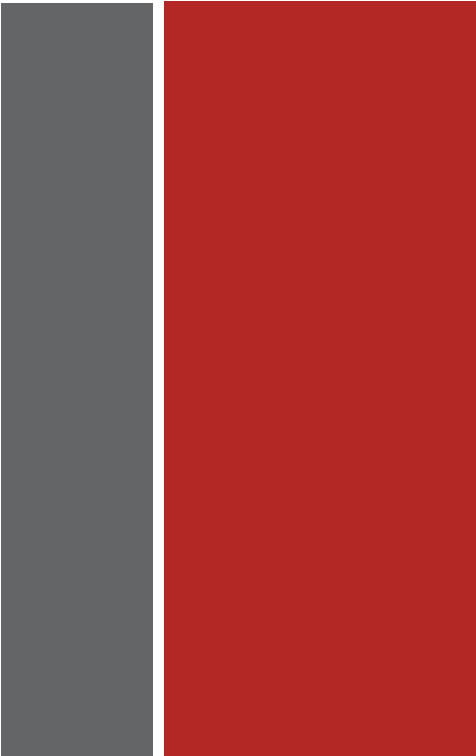
The major component of the works which is ongoing, is the upgrade of services, which comply with BCA requirements, upon completion of the refurbishments. In addition to this, are considerable façade works which include precast modification to enable the installation of new windows.

The majority of the works to this building will be conducted outside offices hours to ensure little to no disruption to the buildings day to day operations.

RBG is currently undertaking the refurbishment of levels 8, 11 and the main level 3 public lobby.

The works on levels 8 & 11, include new courts for the Supreme Court and a 'touch-up' of the existing chambers, e.g. paint, new carpet etc. Works to each level commenced in October 2010.

The level 3 lobby incorporates works for all three jurisdictions, being the Federal Court of Australia; The Supreme Court of NSW and the High Court of Australia.





North West Growth Centre

Australian Water (No.1) Pty Ltd

Location

Rouse Hill, NSW

Contract Type

GC21

Contract Value

\$75 Million

Contract Timeframe

104 Weeks

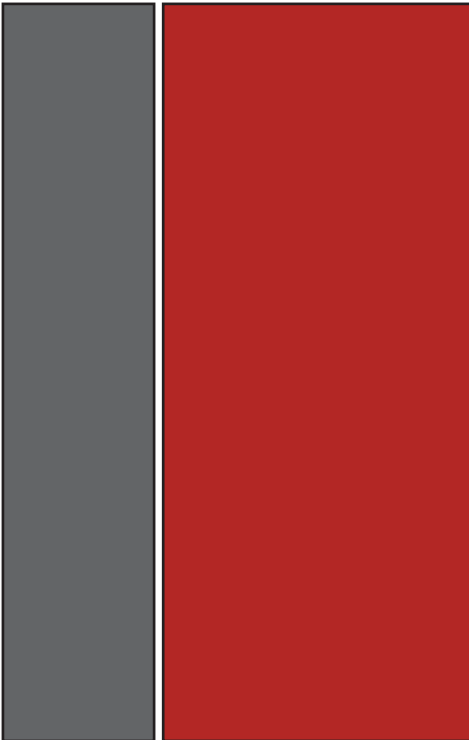
Key Engineers & Consultants

AECOM

Sydney's population has rapidly expanded and the North West Growth Centre was identified by the NSW Government as an area to be developed to accommodate this growth. Water and waste water infrastructure was an essential component of the development of these new growth areas. The North West Growth Centre contains about 66,000 new houses.

Sydney Water employed Australian Water to manage the design, construction and commissioning of water related infrastructure to the First Release Precincts in North West Growth Centre. RBG were engaged by Australian Water to design, construct and commission package one of the water infrastructure.

The North West Growth Centre covers North Kellyville, Riverstone, Alex Avenue, Riverstone West and Area 20 precincts. The project involved works, such as design and construction of a potable water surface reservoir, trunk potable water inlet and outlet mains, potable water and recycled water distribution mains, reservoir site mains and gravity sewer carriers.





Chatswood Chase Shopping Centre

Colonial First State Property Management

Location

Chatswood, NSW

Contract Type

Design and Construct

Contract Value

\$116 Million

Contract Timeframe

94 Weeks

Architect

The Buchan Group

Key Engineers & Consultants

Coffey Projects

Incoll Management

Quantity Surveyor

Rider Levett Bucknall

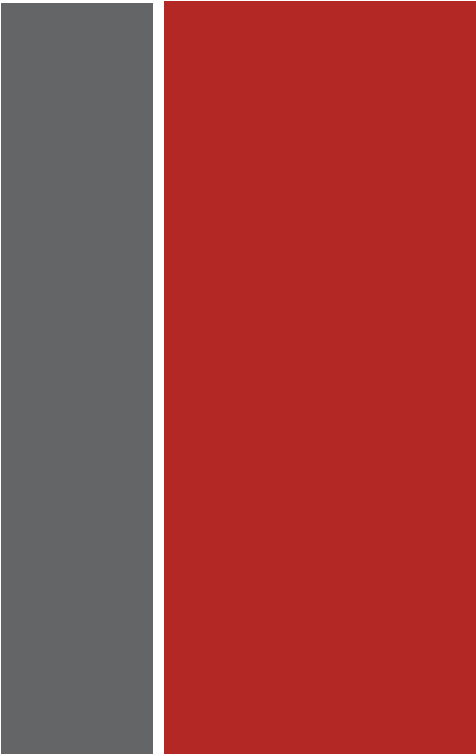
Located on the lower North Shore of Sydney is the iconic Chatswood Chase Shopping Centre which received a much needed facelift by RBG.

The initial works undertaken at the shopping centre involved the demolition of two adjoining commercial buildings to allow extension works to occur.

The extension of the seven storey building incorporated an estimated 1000 additional and relocated car parking spaces as well as the relocation of Coles supermarket. This building as well as the alteration to the existing building added an additional 10,000sqm of NLA to the shopping centre and allows shoppers the ease of moving throughout the facility.

The redevelopment sees Chatswood Chase become a 4 Green Star Building, in line with the Green Building Council of Australia's Pilot Rating Tool for Shopping Centres.

RBG was engaged as the preferred contractor to undertake design, development and financial resolution of the construction documentation.





Alstonville Bypass

Roads & Traffic Authority, NSW

Location

Alstonville, NSW

Contract Type

GC 21 - Edition 1 (RTA)

Contract Value

\$43 million

Contract Timeframe

80 weeks

Key Engineers & Consultants

Design Opus International /
Hughes Trueman

The Alstonville Bypass has been a boom to motorists and residents, with the \$43 million bypass to separate local and highway traffic - returning the "heritage village" feel to the northern New South Wales town.

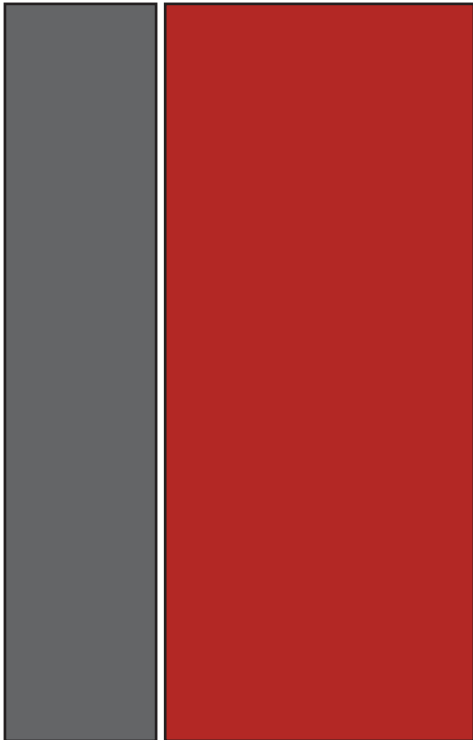
RBG was given the green light for the 6.1km project based on our prior civil works performance, technical expertise and superior design and construct elements within our tender.

The Bruxner Highway bypass at Alstonville and Wollongbar required construction of an interchange at Kays Lane, the development of various service roads and retention basins for stormwater. RBG designed and constructed two bridges and a cattle underpass.

The bypass began at Sneaths Road, Wollongbar and rejoins the highway at the Tropical Fruit Research Station at Perrys Hill, east of Alstonville.

The project had strong community support, with RBG having participated in regular community meetings to keep the residents abreast of progress and construction issues in the area.

With the completion of the Alstonville Bypass, the traffic volumes into Alstonville (of up to 20,000 cars per day) would be halved, allowing for quicker driving times for both local and through traffic, including reduced congestion, better pedestrian access and safety in Alstonville and Wollongbar.





Stamford Plaza Hotel Refurbishment

Stamford Property Services Pty Ltd

Location

Brisbane, QLD

Contract Type

AS4916-2002

Contract Value

\$4.2 Million

Contract Timeframe

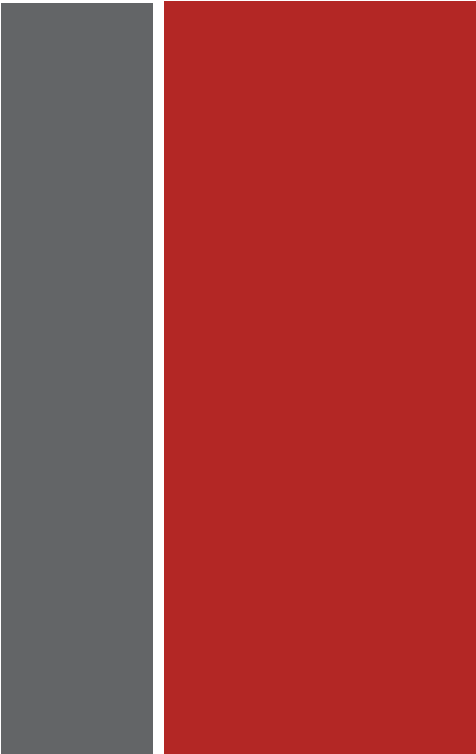
32 Weeks

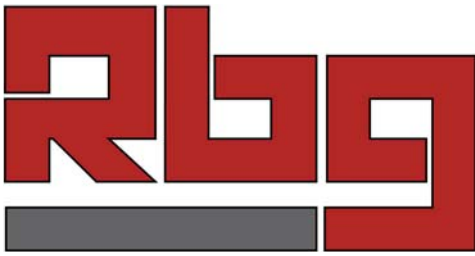
The Stamford Plaza Brisbane, located on the Brisbane River foreshore suffered extensive damage during the January 2011 floods. The lower ground was completely inundated, requiring a full strip out and refurbishment to the whole area. The works commenced in late January with extensive clean up and sanitisation to remove debris and silt that was left behind after the water had receded. Temporary essential services were also connected to enable the Hotel to reopen, minimising the shutdown period.

The flood rectification works included the replacement and upgrade of plant and equipment, new staff change rooms, hotel laundry facilities, offices and staff catering. The works required a high level of coordination between RBG and the Hotel to define the extent of damage and therefore the rectification required particularly with the mechanical, electrical and hydraulic services.

RBG worked with the Hotel to ensure the disruption period was minimised and ensured Stamford Hotel staff could reoccupy parts of the lower ground floor while works continued.

Overall the project has returned the Hotel to full operation after the flood event and has made significant improvement to the amenity of the "back of house" areas of the Hotel.





Bray Park Water Treatment Plant

Tweed Shire Council

Location

Murwillumbah, NSW

Contract Type

GC21

Contract Value

\$68 Million

Contract Timeframe

88 Weeks

Architect

Hunter Water Australia Pty Ltd

Key Engineers & Consultants

Hunter Water Australia Pty Ltd

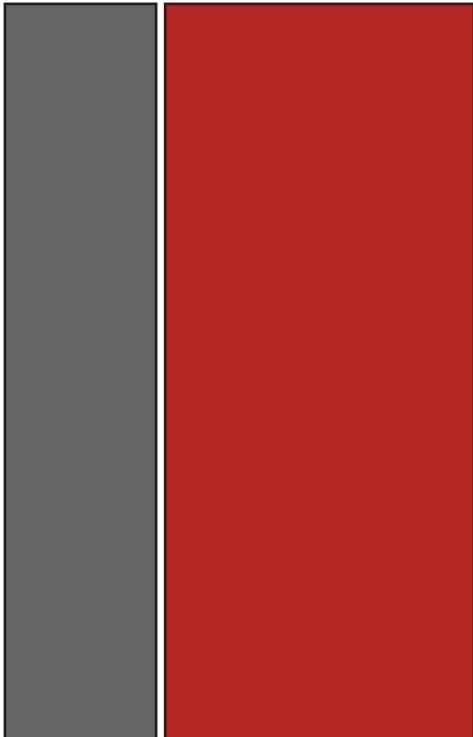
Located on the outskirts of Murwillumbah in the Tweed Local Government Area, Bray Park Water Treatment Plant was the major supply source of water for the Tweed Shire and serviced the areas of Tweed Heads, Murwillumbah, Kingscliff, Hastings Point and Pottsville.

The scope of works in this project included decommissioning and upgrading a water treatment plant from 50ML to 100ML /day capacity of water in order to supply clean water for Tweed Shire Council and to meet population growth within the Shire.

The upgrade had a capability to be expanded to an ultimate capacity of 150ML/day by introducing additional GE/Zenon cassettes to tanks already constructed for this purpose. This was Australia's second largest ultra-filtration water treatment plant and had the overall benefits of ergonomic design, construction and architectural features for the surrounding growth environment.

In order to reduce the usage of electricity, Hunter Water Australia adopted an energy savings concept and design using the principle of Syphoning.

There were various streamlined processes integrated by a range of mechanicals allowing the successful operation of water treatment within various facilities contained under the one roof.





Currumbin RSL Club

Currumbin RSL Club

Location

Currumbin, QLD

Contract Type

Design and Construct

Contract Value

\$9 Million

Contract Timeframe

42 Weeks

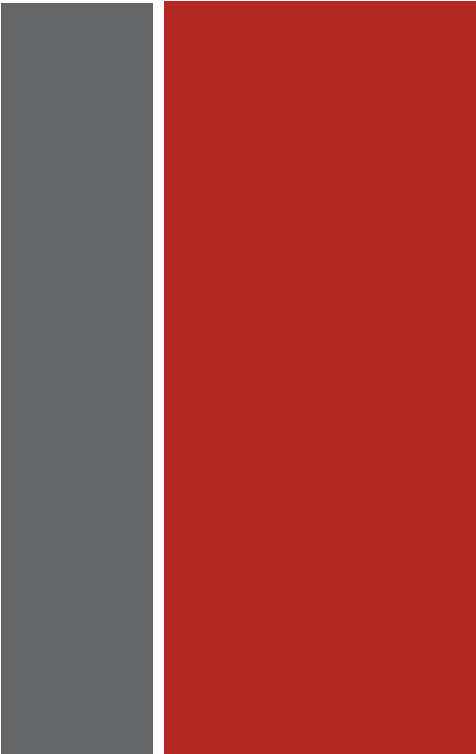
Currumbin-Palm Beach RSL & Services Memorial Club is a very successful club in the Gold Coast region. They are not a large Club and take pride in being "The Best Little Club in the World" as their marketing goes, even though they run 190 gaming machines.

RBG was selected on a non price criteria basis to undertake a design and construct contract to refurbish the whole of ground floor including a 500m² extension. This extensive refurbishment totalling around the \$9m mark involved the demolition of existing and construction of new sports bar and back of house areas to be used for food preparation, storage, staff amenities, offices and boardrooms. Along with a new sports bar came the extension of the adjacent gaming lounge incorporating back of house counting rooms and Keno areas.

In keeping with the anticipated patronage growth, the expansion of the existing dining area and the addition of an outdoor dining area coupled with smokers terraces were constructed to comply with the current and impending government regulations. Also newly constructed within the Club is a restaurant waiting area, new public amenities throughout incorporating two disabled toilets, new reception facilities and a complete lounge refurbishment.

This project was created to meet the Club's desire to maintain their boutique feel. They also wanted to have an interior design that was not like the usual club feel but more of a modern five star hotel. This was successfully achieved and the Club is now reaping the benefits of increased patronage and revenue.

RBG was awarded Best Tourism and Hospitality Facilities between \$5m - \$20m and Best Refurbishment/Renovation between \$2m - 10m by The Masters Builder's Association of NSW.





Falcon Street Pedestrian Bridge

Roads & Traffic Authority, NSW

Location

North Sydney NSW

Contract Type

GC 21 - Edition 1 (RTA)

Contract Value

\$12.4 Million

Contract Timeframe

50 Weeks

Key Engineers & Consultants

Aurecon

The construction of the \$12.4 million Falcon Street Bridge, associated ramps and underpass, heralds an era of pedestrian safety between Neutral Bay, Crows Nest and North Sydney.

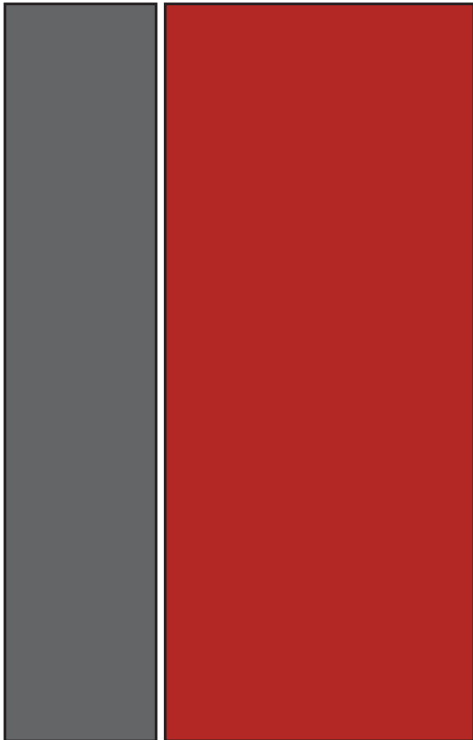
Spanning 220m across the Warringah Freeway, the Falcon Street Pedestrian Bridge carries foot and cycle traffic from the business district of Neutral Bay to North Sydney. The steel box girder bridge sits on post tensioned precast concrete piers.

The project posed a number of construction challenges. As the structure crosses the busiest road in Australia with 260,000 vehicle movements per day, a good proportion of construction took place at night. Traffic constraints also necessitated "both end" construction, and a tolerance of just 8mm when the central span was programmed to be erected.

A second element of the contract involved the construction of the Falcon Street underpass. The footway provides a crucial pedestrian conduit along the eastern abutment of the bridge, removing the need for illegal and dangerous road crossings on Falcon Street.

The last element of the project was the provision for a bike and wheelchair accessible ramp 80m long from Alfred Street to connect with the existing Ridge Street pedestrian bridge.

The connection to the existing pedestrian bridge required the partial demolition of the existing prestressed concrete I-girder that required exposure, removal and modification of the strands from the existing girder and the replacement insitu diaphragm.





Southlands Shopping Centre

Metropolitan Properties Pty Ltd

Location

Perth, WA

Contract Type

JCC F 1994

Contract Value

\$18.1 Million

Contract Timeframe

58 Weeks

Architect

Spowers Architects

Key Engineers & Consultants

Kevin Spark

Quantity Surveyor

WT Partnership

Whilst constructing on a national basis, RBG was offered the opportunity to extend and refurbish the Southland Boulevard Shopping Centre in Willetton, fifteen minutes south of Perth. The existing section of the building remained occupied whilst RBG constructed new works across a twelve month period causing little inconvenience to both tenants and shoppers within the centre. The shopping centre consisted of the construction of an eight cinema complex for Hoyts; 75 seat food court on the mezzanine level with floor to ceiling windows allowing for vast amounts of natural light and the opportunity for diners to enjoy the outside surrounding views whilst eating; a huge 15,000m² Action Supermarket with RBG constructing both the shell and also the internal store fitout; 42 speciality stores and surrounding civil works including a new 250 space car park, external roads and ground excavations. RBG also constructed a link between the old and new sections of the centre and upgraded the external facade, signage, lighting and landscaping of the building.

Upgrades were also managed by RBG for all services including power, telecommunications, hydraulics and fire systems. RBG's ability to work successfully on this project was assisted through effective management both on site and through regular communications with head office. RBG also established strong relationships with local subcontractors and unions to enable a quality of work that is expected on one of our projects.

